

CABINET and ASSEMBLY FORWARD PLAN

November 2017 Edition

Publication Date: 16 October 2017

THE FORWARD PLAN

Explanatory note:

This document includes details of key decisions that will be made by either the Cabinet (the main executive decision-making body of the Council), the Assembly (full Council) or by officers under delegated authority. The Health and Wellbeing Board, which deals with health-related decisions, has a separate Forward Plan which can be viewed on the Council's website at <https://modgov.lbbd.gov.uk/Internet/mgListPlans.aspx?RPId=669&RD=0>.

For ease of reading, where this document refers to the 'decision-making body', this can be taken to mean the Cabinet or the Assembly. In accordance with the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 the membership of these committees is listed in Appendix 1.

Key Decisions

By law, councils have to publish a document detailing "Key Decisions" that are to be taken by the Cabinet or other committees / persons / bodies that have executive functions. The document, known as the Forward Plan, is required to be published 28 days before the date that the decisions are to be made. Key decisions are defined as:

- (i) Those that form the Council's budgetary and policy framework (this is explained in more detail in the Council's Constitution)
- (ii) Those that involve 'significant' spending or savings
- (iii) Those that have a significant effect on the community

In relation to (ii) above, Barking and Dagenham's definition of 'significant' is spending or savings of £200,000 or more that is not already provided for in the Council's Budget (the setting of the Budget is itself a Key Decision).

In relation to (iii) above, Barking and Dagenham has also extended this definition so that it relates to any decision that is likely to have a significant impact on one or more ward (the legislation refers to this aspect only being relevant where the impact is likely to be on two or more wards). As part of the Council's commitment to open government it has extended the scope of this document so that it includes all known issues, not just "Key Decisions", that are due to be considered by the decision-making body as far ahead as possible.

Information included in the Forward Plan

In relation to each decision, the Forward Plan includes as much information as is available when it is published, including:

- the matter in respect of which the decision is to be made;
- the decision-making body or person;

- the date when the decision is due to be made;

Publicity in connection with Key decisions

Subject to any prohibition or restriction on their disclosure, the documents referred to in relation to each Key Decision are available to the public. Each entry in the Plan gives details of the main officer to contact if you would like some further information on the item. If you would like to view any of the documents listed you should contact Alan Dawson, Democratic Services Manager, Civic Centre, Dagenham, Essex RM10 7BN (telephone: 020 8227 2348, email: alan.dawson@lbbd.gov.uk)

The agendas and reports for the decision-making bodies and other Council meetings open to the public will normally be published at least five clear working days before the meeting. For details about Council meetings and to view the agenda papers go to <https://modgov.lbbd.gov.uk/Internet/ieDocHome.aspx?Categories=-14062> and select the committee and meeting that you are interested in.

The Statutory Forward Plan will be published on or before the following dates during 2017/18:

Edition	Publication date
November 2017 Edition	16 October 2017
December 2017 Edition	13 November 2017
January 2018 Edition	22 December 2017
February 2018 Edition	19 January 2018
March 2018 Edition	19 February 2018
April 2018 Edition	26 March 2018
May 2018 Edition	23 April 2018
June 2018 Edition	21 May 2018

Confidential or Exempt Information

Whilst the majority of the Cabinet's business at the meetings listed in this Forward Plan will be open to the public and media organisations to attend, there will inevitably be some business to be considered that contains, for example, confidential, commercially sensitive or personal information.

This is formal notice under the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 that part of the meetings listed in this Forward Plan may be held in private because the agenda and reports for the meeting will contain exempt information under Part 1 of Schedule 12A to the Local Government Act 1972 (as amended) and that the public interest in withholding the information outweighs the public interest in disclosing it. Representations may be made to the Council about why a particular decision should be open to the public. Any such representations should be made to Alan Dawson, Democratic Services Manager, Civic Centre, Dagenham, Essex RM10 7BN (telephone: 020 8227 2348, email: alan.dawson@lbbd.gov.uk).

Key to the table

Column 1 shows the projected date when the decision will be taken and who will be taking it. However, an item shown on the Forward Plan may, for a variety of reasons, be deferred or delayed. It is suggested, therefore, that anyone with an interest in a particular item, especially if he/she wishes to attend the meeting at which the item is scheduled to be considered, should check within 7 days of the meeting that the item is included on the agenda for that meeting, either by clicking on <https://modgov.lbbd.gov.uk/Internet/ieListMeetings.aspx?CId=180&Year=0> (for items to be considered by the Cabinet) and <https://modgov.lbbd.gov.uk/Internet/ieListMeetings.aspx?CId=179&Year=0> (for items to be considered by the Assembly), or by contacting Alan Dawson on 020 8227 2348, alan.dawson@lbbd.gov.uk.

Column 2 sets out the title of the report or subject matter and the nature of the decision being sought. For 'key decision' items the title is shown in **bold type** - for all other items the title is shown in normal type. Column 2 also lists the ward(s) in the Borough that the issue relates to.

Column 3 shows whether the issue is expected to be considered in the open part of the meeting or whether it may, in whole or in part, be considered in private and, if so, the reason(s) why.

Column 4 gives the details of the lead officer for the item.

Decision taker/ Projected Date	Subject Matter Nature of Decision	Open / Private (and reason if all / part is to be private)	Relevant Lead Contact
Cabinet: 14.11.17	Budget Monitoring 2017/18 - April to September (Month 6) : Financial The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2017/18 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end. <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	Open	Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)
Cabinet: 14.11.17	Fees and Charges 2018/19 : Financial The Cabinet will be asked to consider and approve the proposed fees and charges for 2018/19 for all Council services. <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	Open	Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)
Cabinet: 14.11.17	Treasury Management 2017/18 Mid-Year Review : Financial The Cabinet will be presented with an update on the Council's Treasury Management Strategy 2017/18, the background to the treasury management decisions subsequently made and compliance with the Prudential Code Indicators, and asked to recommend the Assembly to approve any appropriate amendments to the Strategy. <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	Open	Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)
Cabinet: 14.11.17	Budget Strategy 2018/19 to 2022/23 : Financial The Cabinet will be presented with a progress report on the budget setting process for 2018/19 and beyond and asked to consider appropriate proposals that would assist the Council in setting a balanced budget for 2018/19. <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	Open	Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)

<p>Cabinet: 14.11.17</p>	<p>Gambling Act 2005: Statement of Gambling Licensing Policy 2017-2020 : Framework</p> <p>The Cabinet will be presented with the Council's revised Statement of Gambling Licensing Policy 2017-2020 following public consultation and asked to recommend its adoption by the Assembly.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Jonathon Toy, Operational Director: Enforcement (Tel: 020 8227 3683) (jonathon.toy@lbbd.gov.uk)</p>
<p>Cabinet: 14.11.17</p>	<p>'Made in Dagenham' Film Studios - Update and Lease Arrangements : Financial</p> <p>The Cabinet will be presented with a report on the latest position in relation to proposals to develop the largest film studios in London in 25 years and asked to approve arrangements to enter into a head lease for land for film stages.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Eastbrook 	<p>Part Exempt The report and/or appendices may contain commercially confidential information.</p>	<p>David Harley, Acting Head of Regeneration (Tel: 020 8227 5316) (david.harley@lbbd.gov.uk)</p>
<p>Cabinet: 14.11.17</p>	<p>Annual Education Performance Report</p> <p>The Cabinet will be presented with a summary of school and educational performance for the 2016/17 academic year together with an update on the education priorities for the coming year.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Jane Hargreaves, Commissioning Director, Education (Tel: 020 8227 2686) (jane.hargreaves@lbbd.gov.uk)</p>
<p>Cabinet: 14.11.17</p>	<p>Gascoigne East Phase 3 Redevelopment : Financial</p> <p>The Cabinet will be presented with a report outlining delivery options for Phase 3 of the Gascoigne East redevelopment project and asked to approve proposals relating to site acquisition, design development and commercial agreements.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Gascoigne 	<p>Part Exempt The report / appendices may contain commercially confidential information.</p>	<p>David Harley, Acting Head of Regeneration (Tel: 020 8227 5316) (david.harley@lbbd.gov.uk)</p>

<p>Cabinet: 14.11.17</p>	<p>Estate Renewal and Infill Sites Programmes Update : Financial</p> <p>Further to the approvals in respect of the Estate Renewal Programme 2015-2021 (27 January 2015) and Infill Sites Programme (19 April 2016), the Cabinet will be presented with an update on progress and asked to approve a number of additions and amendments to schemes including Marks Gate, Becontree Heath (Stour Road) and infill sites on Thames View, as well as specific recommendations relating to appropriations and contracts in order to deliver the programmes.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Part Exempt The report / appendices may contain commercially confidential information.</p>	<p>David Harley, Acting Head of Regeneration (Tel: 020 8227 5316) (david.harley@lbbd.gov.uk)</p>
<p>Cabinet: 14.11.17</p>	<p>Installation of Telecommunication Masts on Council-Owned Buildings : Financial</p> <p>The Cabinet will be asked to approve a policy relating to the installation of telecommunication masts on Council-owned buildings.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Thomas Hart, Head of Home Ownership & Business Improvement (Tel: 020 8227 5726) (thomas.hart@lbbd.gov.uk)</p>
<p>Cabinet: 14.11.17</p>	<p>Award of Contract for Supply of Fresh Meat, Fruit and Vegetables</p> <p>The Cabinet will be asked to give retrospective approval to the award of contracts for the supply of fresh meat, fruit and vegetables to the Council's Catering Service for school meals.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Chris Bush, Commissioning Director, Children's Care and Support (Tel: 020 8227 3188) (christopher.bush@lbbd.gov.uk)</p>
<p>Cabinet: 14.11.17</p>	<p>Housing Supply, Investment Income and Infrastructure Housing : Financial</p> <p>The Cabinet will be asked to approve proposals relating to the transfer of 750 'void' properties into a Special Purpose Vehicle as a way to increase income, protect vulnerable households from further cuts and protect the wider housing stock, alongside a new Infrastructure Housing Strategy based on the principles of Right to Rent, Right to Move and Right to Invest.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>James Goddard, Group Manager, Housing Strategy (Tel: 020 8794 8238) (james.goddard@lbbd.gov.uk)</p>

<p>Cabinet: 14.11.17</p>	<p>Contract for Cashless Catering Hardware, Software and Installation : Financial</p> <p>The Cabinet will be asked to give consent to the seeking of a tender for the purchase of cashless catering hardware replacement, peripherals, software upgrade and support of new installation and delegated authority for the subsequent award of the contract.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Chris Bush, Commissioning Director, Children's Care and Support (Tel: 020 8227 3188) (christopher.bush@lbbd.gov.uk)</p>
<p>Cabinet: 14.11.17</p>	<p>Lease Arrangements for the East End Women's Museum : Community</p> <p>The Cabinet will be asked to approve the terms of a long lease to house the East End Women's Museum in Barking, which would provide a permanent resource to record, share and celebrate women's stories and voices from east London's history.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Part Exempt The report and/or appendices may contain commercially confidential information</p>	<p>Paul Hogan, Commissioning Director, Culture & Recreation (Tel: 020 8227 3576) (paul.hogan@lbbd.gov.uk)</p>
<p>Assembly: 22.11.17</p>	<p>Local Safeguarding Children Board Annual Report 2016/17 [Annual Item]</p> <p>The Assembly will be presented with the Local Safeguarding Children Board (LSCB) Annual Report for 2016/17.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Ann Graham, Operational Director, Children's Care & Support (Tel: 020 8227 2233) (ann.graham@lbbd.gov.uk)</p>
<p>Assembly: 22.11.17</p>	<p>Treasury Management 2017/18 Mid-Year Review : Financial</p> <p>The Assembly will be presented with an update on the Council's Treasury Management Strategy 2017/18, the background to the treasury management decisions subsequently made and compliance with the Prudential Code Indicators, and asked to approve any appropriate amendments to the Strategy.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>

<p>Assembly: 22.11.17</p>	<p>Gambling Act 2005: Statement of Gambling Licensing Policy 2017-2020 : Framework</p> <p>The Assembly will be recommended to adopt the Council's Statement of Gambling Licensing Policy covering the period 2017-2020 following public consultation.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Jonathon Toy, Operational Director: Enforcement (Tel: 020 8227 3683) (jonathon.toy@lbbd.gov.uk)</p>
<p>Cabinet: 12.12.17</p>	<p>Vicarage Field Development Proposals : Community,; Financial</p> <p>The Council is the freehold owner of Vicarage Field Shopping Centre. The future of the site is critical to the town centre's prosperity and delivery of growth ambitions. The report will set out details of development proposals and seek approval for the Council to utilise its compulsory purchase order powers in order to secure wider regeneration objectives.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Abbey 	<p>Part Exempt The report and/or appendices may contain commercially confidential information.</p>	<p>David Harley, Acting Head of Regeneration (Tel: 020 8227 5316) (david.harley@lbbd.gov.uk)</p>
<p>Cabinet: 12.12.17</p>	<p>Budget Monitoring 2017/18 - April to October (Month 7) : Financial</p> <p>The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2017/18 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 12.12.17</p>	<p>Debt Management Performance and Write-Offs 2017/18 (Quarter 2)</p> <p>The Cabinet will be presented with a report on debt management performance and write offs for the latest quarterly period.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>

Cabinet: 12.12.17	<p>Corporate Plan 2017/18 - Quarter 2 Performance Reporting</p> <p>The Cabinet will be presented with an update on the performance of the key accountabilities and key performance indicators for the latest quarterly period.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	Open	Tom Hook, Director of Strategy & Programmes (Tel: 020 8227 2554) (tom.hook@lbbd.gov.uk)
Cabinet: 12.12.17	<p>Schools Funding Formula 2018/19 : Financial [Annual Item]</p> <p>The Cabinet will be provided with an update on the school funding position in the light of the new funding regime and asked to approve the school funding formula for 2018/19.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	Open	Jane Hargreaves, Commissioning Director, Education (Tel: 020 8227 2686) (jane.hargreaves@lbbd.gov.uk)
Cabinet: 12.12.17	<p>Review of School Places and Capital Investment : Financial</p> <p>The Cabinet will be provided with an update on the latest funding issues and asked to approve proposals relating to the programme of school capital investment.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	Open	Jane Hargreaves, Commissioning Director, Education (Tel: 020 8227 2686) (jane.hargreaves@lbbd.gov.uk)
Cabinet: 12.12.17	<p>B&D Energy - 'White Label' Energy Tariffs : Community</p> <p>The Cabinet will be asked to approve proposals relating to the entering into of a strategic partnership with Robin Hood Energy, which nurtures the brand recognition of B&D Energy through an offer of affordable, low energy tariffs to local residents, in addition to agreeing to further scoping with commercial energy partners to develop future trading options for B&D Energy.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	Part Exempt The report and/or appendices may contain commercially confidential information.	Andrew Sivess, Group Manager, Assets & Investment (Tel: 020 8227 5732) (andrew.sivess@lbbd.gov.uk)

<p>Cabinet: 12.12.17</p>	<p>Community Infrastructure Levy Spend : Community,; Financial</p> <p>The Cabinet will be asked to agree a process for deciding how Community Infrastructure Levy is spent, including the neighbourhood element.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Daniel Pope, Acting Head of Planning (Tel: 020 8227 3929) (Daniel.Pope@lbbd.gov.uk)</p>
<p>Cabinet: 23.1.18</p>	<p>Budget Monitoring 2017/18 - April to November (Month 8) : Financial</p> <p>The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2017/18 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 23.1.18</p>	<p>Council Tax Support Scheme 2018/19 : Financial [Annual Item]</p> <p>The Cabinet will be asked to recommend the Assembly to adopt the Council Tax Support Scheme for 2018/19.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 23.1.18</p>	<p>Calculation and Setting of Council Tax Base 2018/19 : Financial [Annual Item]</p> <p>The Cabinet will be asked to agree the Council Tax Base for 2018/19, as part of the process for setting the annual level of Council Tax.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>

<p>Cabinet: 23.1.18</p>	<p>Housing Revenue Account Estimates and Review of Rents and Other Charges 2018/19 : Community,,: Financial [Annual Item]</p> <p>The Cabinet will be asked to consider the HRA estimates and rent levels for Council properties for 2018/19, together with service and other related charges, to enable the delivery of efficient and effective services to the Council's tenants and leaseholders for the forthcoming financial year.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>James Goddard, Group Manager, Housing Strategy (Tel: 020 8794 8238) (james.goddard@lbbd.gov.uk)</p>
<p>Cabinet: 23.1.18</p>	<p>Pooling of Business Rates : Financial</p> <p>The Cabinet will be asked to approve proposals for the Council to participate in a Business Rates pooling arrangement with other London Boroughs with effect from 1 April 2018.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 23.1.18</p>	<p>Housing Revenue Account (HRA) Business Plan 2018 - 2048 : Financial</p> <p>Th Cabinet will be presented with an update report on the HRA long-term Business Plan position in the light of changes to the budget and other spending plans, as well as key data such as inflation, performance targets and longer term plans for stock investment, regeneration and new build.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>James Goddard, Group Manager, Housing Strategy (Tel: 020 8794 8238) (james.goddard@lbbd.gov.uk)</p>
<p>Assembly: 31.1.18</p>	<p>Council Tax Support Scheme 2018/19 : Financial [Annual Item]</p> <p>The Assembly will be recommended to adopt the Council Tax Support Scheme for 2018/19.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>

Assembly: 31.1.18	<p>BAD Youth Forum Annual Report 2017 [Annual Item]</p> <p>The Assembly will receive a presentation on the work and achievements of the Barking and Dagenham (BAD) Youth Forum and the Young Mayor during 2017.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	Open	Jane Hargreaves, Commissioning Director, Education (Tel: 020 8227 2686) (jane.hargreaves@lbbd.gov.uk)
Cabinet: 19.2.18	<p>Corporate Sustainable Energy Strategy : Community</p> <p>The Cabinet will be asked to agree the Corporate Sustainable Energy Strategy.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	Open	Andrew Sivess, Group Manager, Assets & Investment (Tel: 020 8227 5732) (andrew.sivess@lbbd.gov.uk)
Cabinet: 19.2.18	<p>Budget Monitoring 2017/18 - April to December (Month 9) : Financial</p> <p>The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2017/18 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	Open	Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)
Cabinet: 19.2.18	<p>Corporate Plan 2017/18 - Quarter 3 Performance Reporting</p> <p>The Cabinet will be presented with an update on the performance of the key accountabilities and key performance indicators for the latest quarterly period.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	Open	Tom Hook, Director of Strategy & Programmes (Tel: 020 8227 2554) (tom.hook@lbbd.gov.uk)

<p>Cabinet: 19.2.18</p>	<p>Budget Framework 2018/19 and Medium Term Financial Strategy 2018/19 - 2021/22 : Framework [Annual Item]</p> <p>The Cabinet will be asked to consider and make appropriate recommendations to the Assembly in respect of:</p> <ul style="list-style-type: none"> - the revised Revenue Estimates for 2017/18; - the base Revenue Estimates for 2018/19; - the level of Council Tax for 2018/19; - the Capital Programme for 2018/19 to 2020/21; - the Medium Term Financial Strategy for 2018/19 to 2021/22. <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 19.2.18</p>	<p>Treasury Management Strategy Statement 2018/19 : Financial [Annual Item]</p> <p>The Cabinet will be asked to recommend the Assembly to approve the Annual Treasury Management Strategy, including the Council's Prudential Indicators.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 19.2.18</p>	<p>Pay Policy Statement 2018/19 : Financial [Annual Item]</p> <p>The Cabinet will be asked to recommend the Assembly to approve the Council's Pay Policy Statement for 2018/19, in line with the requirements of the Localism Act 2011.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Fiona Taylor, Director of Law and Governance (Tel: 020 8227 2114) (fiona.taylor@lbbd.gov.uk)</p>
<p>Cabinet: 19.2.18</p>	<p>Sex Establishment Licensing Policy : Community</p> <p>The Cabinet will be presented with the Council's draft revised Sex Establishment Licensing Policy 2018 – 2021 and asked to approve the document for the purposes of public consultation.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Jonathon Toy, Operational Director: Enforcement (Tel: 020 8227 3683) (jonathon.toy@lbbd.gov.uk)</p>

<p>Cabinet: 19.2.18</p>	<p>Be First Annual Business Plan 2017/18 : Financial [Annual Item]</p> <p>The Cabinet will be asked to approve the inaugural Be First Business Plan for the 2017/18 financial year, which will set out details of the company's proposed activity as a developer, the main elements of its work programme for the year and the financial modelling to support its activities.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Part Exempt The report and/or appendices may contain commercially confidential information.</p>	<p>John East, Strategic Director, Growth & Homes (Tel: 020 8227 5124) (john.east@lbbd.gov.uk)</p>
<p>Assembly: 28.2.18</p>	<p>Budget Framework 2018/19 and Medium Term Financial Strategy 2018/19 - 2021/22 : Framework [Annual Item]</p> <p>The Assembly will be recommended to approve:</p> <ul style="list-style-type: none"> - the revised Revenue Estimates for 2017/18; - the base Revenue Estimates for 2018/19; - the level of Council Tax for 2018/19; - the Capital Programme for 2018/19 to 2020/21; - the Medium Term Financial Strategy for 2018/19 to 2021/22. <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Assembly: 28.2.18</p>	<p>Treasury Management Strategy Statement 2018/19 : Financial [Annual Item]</p> <p>The Assembly will be recommended to approve the Annual Treasury Management Strategy, including the Council's Prudential Indicators.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Assembly: 28.2.18</p>	<p>Pay Policy Statement 2018/19 : Financial [Annual Item]</p> <p>The Assembly will be recommended to approve the Council's Pay Policy Statement for 2018/19, in line with the requirements of the Localism Act 2011.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Fiona Taylor, Director of Law and Governance (Tel: 020 8227 2114) (fiona.taylor@lbbd.gov.uk)</p>

<p>Cabinet: 20.3.18</p>	<p>Budget Monitoring 2017/18 - April to January (Month 10) : Financial</p> <p>The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2017/18 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 20.3.18</p>	<p>Debt Management Performance and Write-Offs 2017/18 (Quarter 3)</p> <p>The Cabinet will be presented with a report on debt management performance and write offs for the latest quarterly period.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 24.4.18</p>	<p>Review of School Places and Capital Investment : Financial</p> <p>The Cabinet will be provided with an update on the latest funding issues and asked to approve proposals relating to the programme of school capital investment.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Jane Hargreaves, Commissioning Director, Education (Tel: 020 8227 2686) (jane.hargreaves@lbbd.gov.uk)</p>
<p>Assembly: 23.5.18</p>	<p>Appointments to the Political Structure and Other Bodies 2018/19 [Annual Item]</p> <p>The Assembly will be asked to make appointments to the Political Structure and Other Bodies for the 2018/19 municipal year.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Fiona Taylor, Director of Law and Governance (Tel: 020 8227 2114) (fiona.taylor@lbbd.gov.uk)</p>
<p>Assembly: 23.5.18</p>	<p>Members' Allowances Scheme 2018/19 : Financial [Annual Item]</p> <p>The Assembly will be asked to approve the Members' Allowances Scheme for the 2018/19 municipal year.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Fiona Taylor, Director of Law and Governance (Tel: 020 8227 2114) (fiona.taylor@lbbd.gov.uk)</p>

<p>Cabinet: 19.6.18</p>	<p>Debt Management Performance and Write-Offs 2017/18 (Quarter 4)</p> <p>The Cabinet will be presented with a report on debt management performance and write offs for the latest quarterly period.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 19.6.18</p>	<p>Corporate Plan 2017/18 - Quarter 4 Performance Reporting</p> <p>The Cabinet will be presented with an update on the performance of the key accountabilities and key performance indicators for the latest quarterly period.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Tom Hook, Director of Strategy & Programmes (Tel: 020 8227 2554) (tom.hook@lbbd.gov.uk)</p>
<p>Cabinet: 19.6.18</p>	<p>Revenue and Capital Final Outturn 2017/18 : Financial [Annual Item]</p> <p>The Cabinet will be asked to approve the Council's final revenue and capital outturn position for 2017/18 and, if necessary, any appropriate in-year budget adjustments.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 19.6.18</p>	<p>Treasury Management Annual Report 2017/18 and Strategy 2018/19 : Financial [Annual Item]</p> <p>The Cabinet will be asked to recommend the Assembly to approve the outturn position for the Council's Treasury Management activities during 2017/18 and the Treasury Management Strategy for 2018/19.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 19.6.18</p>	<p>Fire Safety Annual Report : Community [Annual Item]</p> <p>The Cabinet will be presented with the first annual report on fire safety issues relating to its role as a corporate and residential landlord and asked to agree any appropriate recommendations arising from the report.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Jonathon Toy, Operational Director: Enforcement (Tel: 020 8227 3683) (jonathon.toy@lbbd.gov.uk)</p>

<p>Assembly: Not before 20.6.18</p>	<p>Treasury Management Annual Report 2017/18 and Strategy 2018/19 : Financial [Annual Item]</p> <p>The Assembly will be recommended to approve the outturn position for the Council's Treasury Management activities during 2017/18 and the Treasury Management Strategy for 2018/19.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: Not before 1.9.18</p>	<p>Core Support Services - Design Options Appraisal : Financial</p> <p>The Cabinet will be presented with an options appraisal for the delivery of 'core' support services and other services currently provided by Elevate, based on the Council's new operating model and in view of the expiry of the Elevate contract in December 2020 and the need to deliver £5m saving from those services by 2021, and asked to approve the way forward.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Part Exempt The report and/or appendices may contain exempt information relating to labour relations issues.</p>	<p>Annette Cardy, Head of Operations, HR & Payroll (Tel: 020 8227 2693) (annette.cardy@lbbd.gov.uk)</p>

Membership of Decision-making Bodies

Cabinet:

Councillor Darren Rodwell, Leader of the Council

Councillor Saima Ashraf, Deputy Leader of the Council and Cabinet Member for Community Leadership and Engagement

Councillor Dominic Twomey, Deputy Leader of the Council and Cabinet Member for Finance, Growth and Investment

Councillor Sade Bright, Cabinet Member for Equalities and Cohesion

Councillor Laila Butt, Cabinet Member for Enforcement and Community Safety

Councillor Evelyn Carpenter, Cabinet Member for Educational Attainment and School Improvement

Councillor Cameron Geddes, Cabinet Member for Economic and Social Development

Councillor Lynda Rice, Cabinet Member for Environment and Street Scene

Councillor Bill Turner, Cabinet Member for Corporate Performance and Delivery

Councillor Maureen Worby, Cabinet Member for Social Care and Health Integration

Assembly:

All 51 elected members of the Council